



COMMUNICATION & WORKS  
DEPARTMENT GOVERNMENT OF PUNJAB

GOVERNMENT OF THE PUNJAB  
COMMUNICATION AND WORKS DEPARTMENT  
Dated Lahore, the 17<sup>th</sup> March, 2026



**NOTIFICATION**

**No.SOPC(C&W)5-17/2026(PPP)(General).**The following “**Grievance Redress Committee (GRC)**” is hereby constituted for Public Private Partnership (PPP) Mode projects in light of Rule 111 of PPP Rules 2025;

i.	Additional Secretary (Tech-I), C&W Department	(Convener)
ii.	Deputy Secretary (H-I), C&W Department	(Member/Secretary)
iii.	Representative of Chief Engineer (Centre), Punjab Highways Department	(Member)
iv.	Representative of Chief Engineer (North), Punjab Highways Department	(Member)
v.	Representative of Chief Engineer (South), Punjab Highways Department	(Member)
vi.	Any other co-opted member(s)	(Member)

2. The GRC shall act in accordance with the Rules *ibid*.

**LT (RETD) SOHAIL ASHRAF**  
Secretary C&W

No. & Date Even.

A copy is forwarded for information and necessary action to;

- i. Chairman, Planning & Development Board, Lahore.
- ii. Secretary, Government of the Punjab, Finance Department, Lahore.
- iii. Special Secretary, C&W Department, Lahore.
- iv. CEO, PPP Authority, Cricket House, Jail Road, Lahore.
- v. Chief Engineer (Central, North & South), Punjab Highways Department, Lahore.
- vi. Chief Engineer, Punjab Special Initiatives Department, Lahore.
- vii. Additional Secretary (Admin./PC), C&W Department, Lahore.
- viii. Additional Secretary (Tech-III), C&W Department, Lahore.
- ix. Mr. Nayyar Saeed, Consultant PPP, C&W Department, Lahore.
- x. PSO to Secretary, C&W Department, Lahore.
- xi. All members of the committee.

  
**(RIFFAT HINA)**  
Section Officer (PC)